



Effective Improving the school within the Practice framework of district support

Indicator: The district provides schools with technology, training, and support for integrated data collection, reporting, and analysis systems. (5625)

Explanation: It's tough to keep up with all the advances in technology these days, but somebody has to do it. And that somebody is the district, providing an infrastructure of technology for itself and its schools and providing training and support so that the technology is put to good use. Student personnel data, assessment data, curriculum, instructional planning, classroom instruction, and improvement reporting are all facilitated by technology-based systems. Good systems relieve people of paperwork burden, structure their work, and place valuable information in their hands.

Questions: What kinds of technology does your district use to help schools manage the various kinds of data they use? How does your district train personnel to use the technology, and how does it support them in its use?

The need for dependable and consistent data collection in the service of school reform is apparent. First of all, federal and state accountability necessitates data-driven decision making in school district. Secondly, regulatory compliance requires schools to maintain some coordination of evaluation and research. Thirdly, financial audit reports, civil rights compliance information, special education and Title 1 data all require a system of data collection that provides reliable feedback.

Fragmentation in data organization has contributed to problems of inaccessibility, coordination, and accountability. In large urban districts, even superintendents encounter difficulties in gaining full access to the district's entire data base that connects students to their classroom teachers. In such situations, attempts at providing feedback are weakened (Wong, 2007)

This weakening works against what research indicates regarding the use of comprehensive feedback. Black and Wiliam (1998) report there is substantial evidence to assert that initiatives focusing and strengthening the use of formative assessments often observe substantial learning gains. They also report that in situations with many low performing students, the use of formative assessments can raise underperforming students' achievement and also improves achievement for the entire group, with effect sizes between 0.4 and 0.7 in the experiments they observed. A district which collects, organizes, and supplies ample feedback trough technology, training, and support enables teachers to modify their teaching and learning standards for all of their students. For example, districts in New Jersey use the NJ Standards Measurement and Resource for Teaching (NJ SMART), a student level data reporting and unique statewide student identification system which provides important resources to districts:

- Integrated state assessment data, providing districts with access to assessment reports that will allow easy monitoring and comparison of critical performance measures;
- Unique student identification numbers (SID) that allow students and their performance to be tracked more

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effectively over time, even as students transfer in and out of districts;

• Local departments which will offer the opportunity for districts to bring together data that are currently stored in a variety of locations into one integrated data warehouse, allowing staff to access linked student data. (State of New Jersey, 2007, p. 6)

Another example is the Texas Assessment of Knowledge and Skills. This web-based portal allows teachers to access Profiler for Academic Success of Students, a student information management system (Wong et al., 2006).

Districts are charged with keeping abreast of an ever changing technological world. Technology can include "computers, mobile/handheld devices, interactive white boards, social median and multimedia tools, simulations, and games" (National High School Center, 2011, p. 127). Classrooms are now equipped with laptops and ipads, but "the effective integration and implementation of educational technology is critical to ensure that these tools can make a difference in the academic achievement of all students" (National High School Center, 2011, p. 127). Bransford, Brown, and Cocking (2000) state that the "mere existence of these tools in the classroom provides no guarantee that student learning will improve; they have to be a part of a coherent education approach."

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